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Susan J. Riley Interim President and CEO 610-666-2231

October 24, 2019

General Michael W. Hagee General John Handy General Carlton Everhart II Securing America's Future Energy 1111 19th Street, NW Washington, DC 20036

RE: Response to your letter dated October 3, 2019

Dear General Hagee, General Handy, and General Everhart:

Thank you for your letter regarding the development of the Attachment M-4 procedures for NERC Physical Security Standard CIP-014-2 Mitigation Supplemental Projects. The PJM Board values your engagement on this topic and we appreciate your comments.

We share your recognition regarding the importance of this issue and its ramifications on the reliable supply of electric service. Informed by your perspectives, PJM will continue to work with our stakeholders, consistent with PJM's roles and authorities, to mitigate critical infrastructure risk.

Sincerely,

/s/ Susan J. Riley

Susan J. Riley Interim President and CEO