



**Pennsylvania Manufacturers' Association**

January 29, 2024

PJM Board of Managers  
c/o Mark Takahashi, Chairman  
c/o Manu Asthana, PJM President and CEO PJM Interconnection L.L.C.  
2750 Monroe Boulevard  
Audubon, Pennsylvania 19408

Dear Chairman Takahashi and PJM Board of Managers,

The Pennsylvania Manufacturers' Association (PMA) writes to support the correspondence by The Ohio Manufacturers' Association (OMA), dated December 21, 2023. Contained in this letter was a report from Runnerstone, containing information related to PJM's "Resource Retirements, Replacements and Risks" report.

The manufacturing sector, which directly employs over a half-million Pennsylvanians and generates \$100 Billion in value every year, depends on abundant, reliable, affordable energy. No matter what is being made, manufacturers take raw materials or component parts and undertake a multi-stage process to yield a finished good. At every step of production, large amounts of energy are deployed, which is why our industry requires plentiful, reliable, and affordable energy to be competitive. Energy costs are a large expense for almost all manufacturers, with many firms having energy as their largest expense.

Like OMA, the Pennsylvania Manufacturers' Association supports competitive electricity markets to achieve reliability and affordability. Pennsylvania's energy resources are, can be, and should be a great strength for our industrial economy, which is why PMA supports a production agenda for domestic energy in a competitive marketplace.

There have been several public policy challenges in our commonwealth that have threatened energy reliability and affordability. Given the regional nature of this issue, PMA supports OMA's requests of the PJM Board of Directors stated in their letter, specifically:

- A formal meeting with technical staff to discuss questions and concerns OMA has raised on the June 2022 intentional load shed event, followed by a formal investigation in which OMA and other customers can participate.
- A response to OMA's concerns with the 4Rs report set forth in the Runnerstone memorandum.

- A list of actions PJM takes or is planning to take itself to preserve resource adequacy and reliability.
- A clear statement from PJM on if it intends for states to take over resource adequacy planning, transmission planning or operation, or other bulk power system planning and operations currently conducted by PJM.
- If PJM is planning to adopt recommendations of the NERC and LBNL reports.
- To model resource adequacy scenarios suggested by OMA and other stakeholder groups.

Thank you for your time and attention to this important issue.

Respectfully,



David N. Taylor  
President & CEO



Carl A. Marrara  
Executive Director