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Ake Almgren  
Chairman, PJM Board of Managers  
PJM Interconnection, LLC  
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Audubon, Pennsylvania 19403

Dear PJM Board of Managers:

Thank you for your July 20 letter with feedback on the suggested agenda for the July 28 Liaison Committee ("LC"). Your thoughtful input was welcomed and the final agenda is set forth below. The Board clearly communicated the importance that it places on hearing Member viewpoints and set the tone for a very productive meeting. The Board's thoughtful questions and requests for information are useful tools guiding Member preparation for the meeting, and we look forward to discussing these items with the Board at the LC.

The Members want to acknowledge and thank PJM staff for all of the additional and unique efforts required to execute a successful on-line LC. The priority PJM staff placed on determining how to execute the meeting further demonstrates PJM's commitment to its Members, especially in these trying times.

The agenda finalized by the Members of the Liaison Committee for the July 28 LC is as follows:

1. Welcomes & Introductions (5 minutes)
2. **PJM Strategic Transition, Future Leadership and Organizational Objectives for Interactions with the PJM Board and the Stakeholder Process (40 minutes)**
3. **ARR / FTR Senior Task Force (25 minutes)**
4. **Considerations for the Grid of the Future (45 minutes)**
5. Closing Remarks (5 minutes)

Thank you for your contributions and commitment to maximizing the opportunity that the Liaison Committee collectively provides PJM's Board of Managers and Members. Stay safe and be well.

Sincerely,

Katie Guerry  
Head of Regulatory Affairs  
US & Canada  
Enel North America, Inc.